



**UDENRIGSMINISTERIET**  
*The Trade Council*

# entrepreneurship

Innovation center denmark – experience from silicon valley and from denmark as input for supporting an entrepreneurship culture

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MFA (Trade, EU, Law, Politics, Press  
Spokesman), Mærsk Data Group, IBM, IT  
Industry Association / Business  
development, sales, PM, Managed IT.  
Copenhagen and Aarhus University  
teaching law. Brussels, Warsaw, New York  
and Palo Alto

# INNOVATION CENTRE DENMARK



Grattis Sverige



Kiitos suomeksi



# Winners in all the nordics



## Main points to make

- Start ups and entrepreneurship critically important for economy. Main transition ahead. Important for innovation and job creation
- A very strong basis in the Nordics with developing ecosystems and a good pipeline. Lots to offer
- General barriers culture, capital, regulation, talent.
- General drivers: small, flexible economies, education, Nordic model, strong storyline, design and flexibility
- Focus ...



# SILICON VALLEY in a nutshell

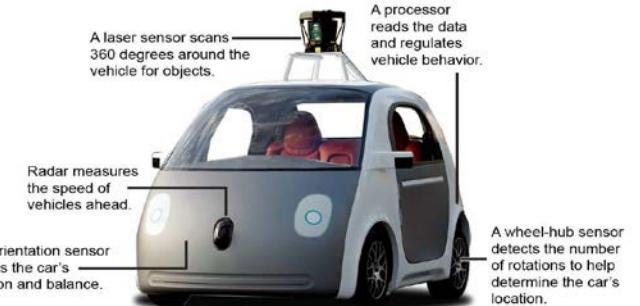
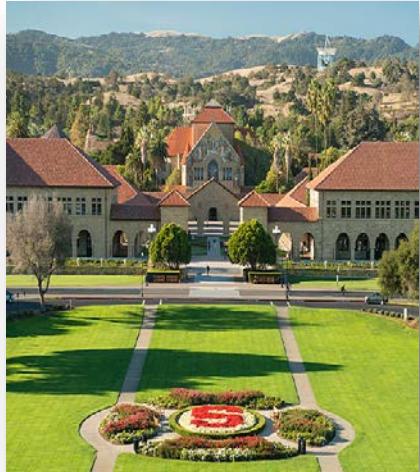
- Openness
- Curiosity
- RISK
- Pay it forward
- Network
- Hard work



Reasons to go:  
5-10Xfinansing  
Competences & talent  
Exit to tech giants  
Launch pad to world market

Lean startup, fail fast, etc.

# Silicon Valley – World's strongest startup ecosystem Verdens stærkeste startup økosystem



Source: Google

Raoul Raioa / @latimesgraphics



# Four factors behind Silicon Valley

## 1. Education

Innovations-driven economy constantly creates new innovators

## 2. Diversity

Constant inflow of entrepreneurial, technically educated migrants driving innovation

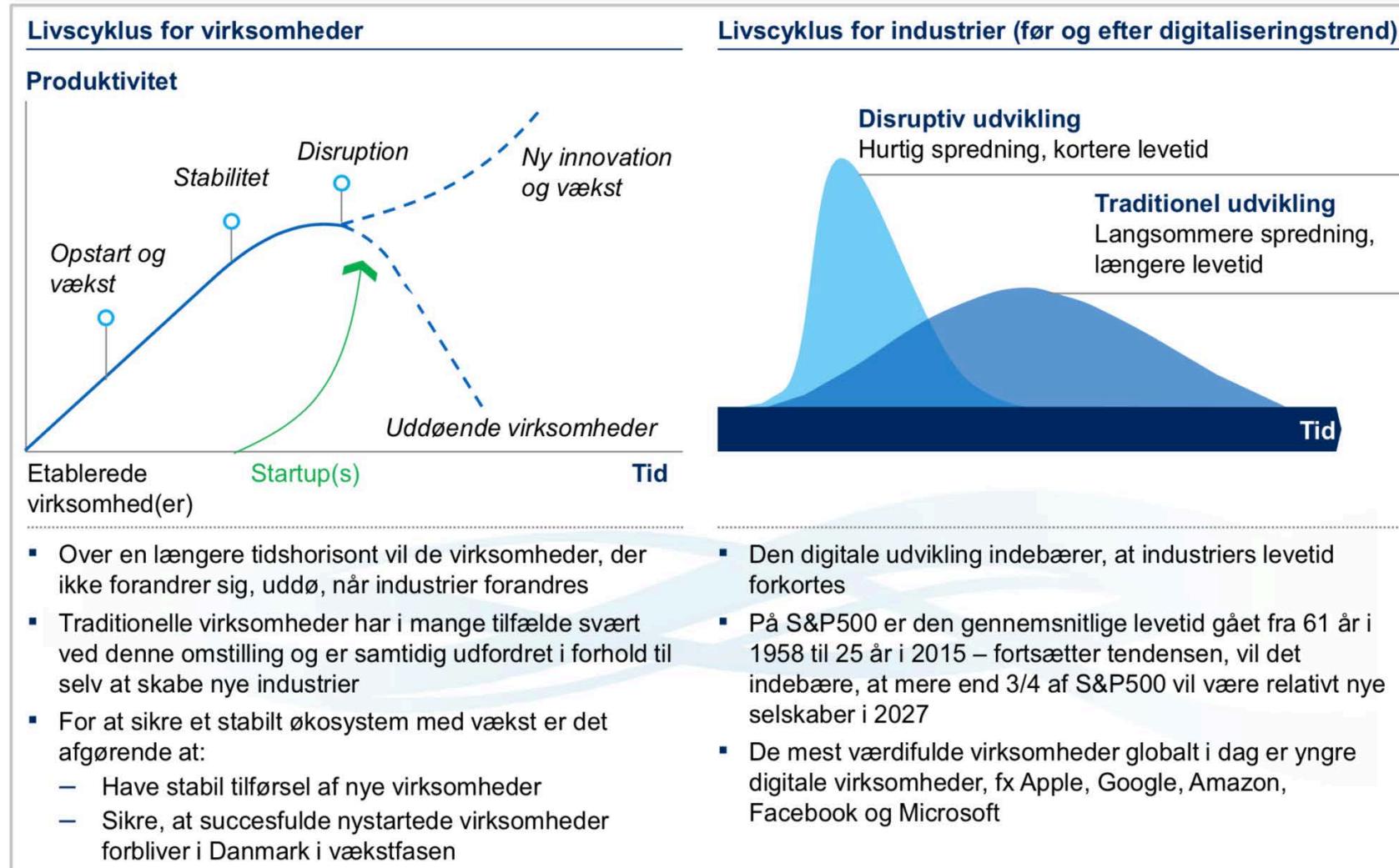
## 3. Network

Horizontal professional network

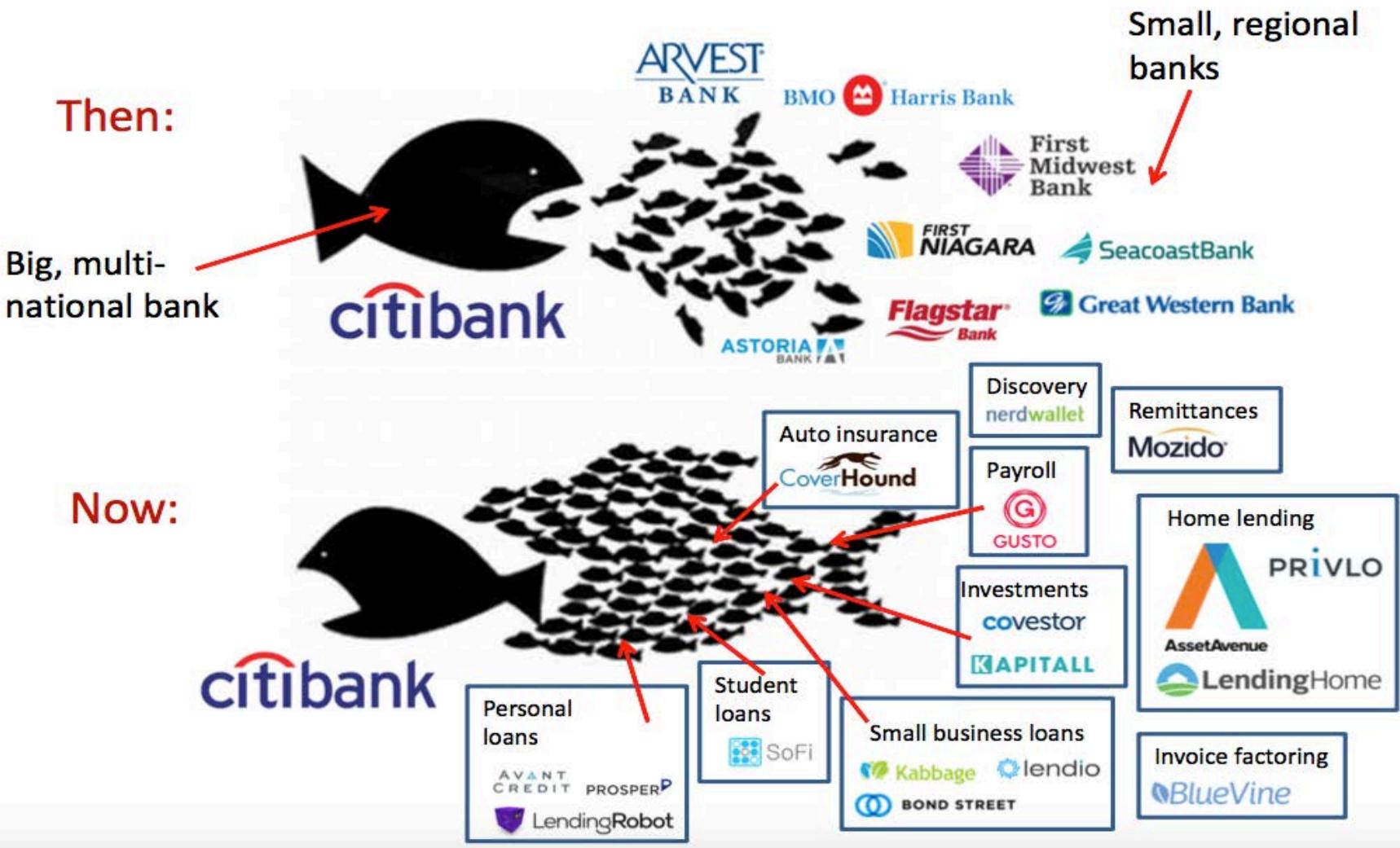
## 4. Experience

Experienced entrepreneurs and investors

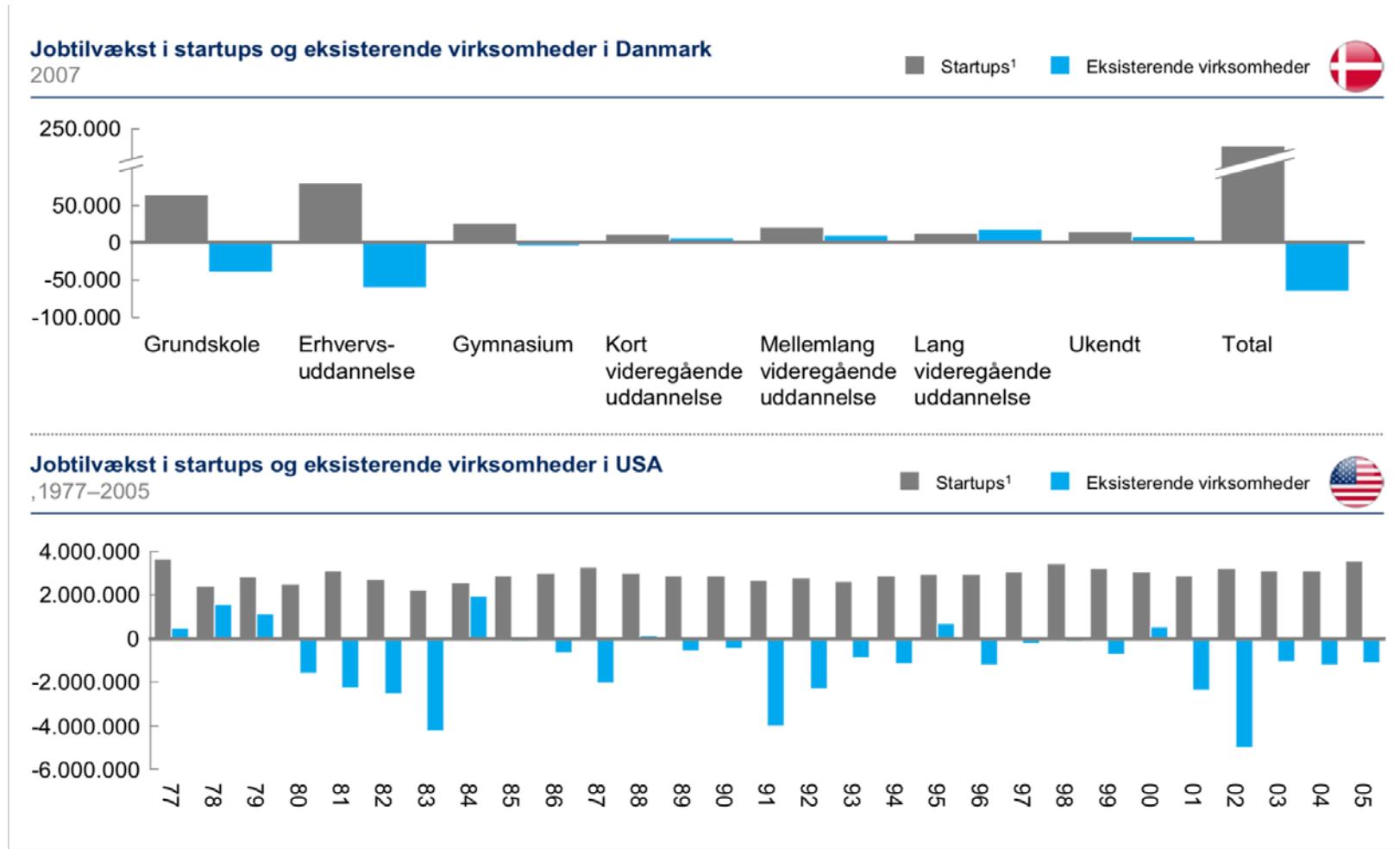
# Entrepreneurship necessary to maintain longer term ecosystem for industry, growth and development



# Unbundling the business - *Banking*



# Entrepreneurship most important source of new jobs



# The Nordics is one of the world's most attractive regions for startups

Rank	Best Countries To Start a Company <sup>1</sup>	Global Innovation Index <sup>2</sup>	R&D as % of GDP <sup>3</sup>	Researchers per million people <sup>3</sup>	Global Competitive-ness Index <sup>4</sup>	Corruption Perceptions Index <sup>5</sup>
1	Denmark	Switzerland	Israel	Finland	Switzerland	Denmark
2	Hong Kong	United Kingdom	Finland	Denmark	Singapore	New Zealand
3	New Zealand	Sweden	Sweden	Singapore	United States	Finland
4	Ireland	Finland	Denmark	Luxembourg	Finland	Sweden
5	Sweden	Netherlands	Germany	Norway	Germany	Norway
6	Canada	United States	Austria	Sweden	Japan	Switzerland
7	Norway	Singapore	Slovenia	Portugal	Hong Kong	Singapore
8	Singapore	Denmark	United States	Austria	Netherlands	Netherlands
9	Switzerland	Luxembourg	France	Slovenia	United Kingdom	Luxembourg
10	Finland	Hong Kong	Belgium	Germany	Sweden	Canada

# Nordic startups with global impact



# Many of the successful startups leave quickly, and contribute less to the development of the ecosystem

Mange af de successer, vi skaber i Danmark, forlader landet hurtigt efter og skaber derfor ikke et dansk økosystem



De 7 største danske tech virksomheder startet efter år 2000				
Virksomhed	Værdiansættelse USD mil.	Opstarts år	Beskrivelse	Primær årsag til udflytning
Just-eat	JUST EAT	UDFLYTTET 6,3	2000 <ul style="list-style-type: none"><li>Just-Eat er en online mellemmand ved bestilling af måltider fra restauranter</li><li>Er startet i Danmark – flyttede i 2005 hovedsæde til London</li></ul>	
Zen-desk	zendesk	UDFLYTTET 2,8	2007 <ul style="list-style-type: none"><li>Zendesk udvikler software service produkter til virksomheder</li><li>Har i dag hovedsæde i San Francisco</li></ul>	
Unity		UDFLYTTET 2,6	2005 <ul style="list-style-type: none"><li>Unity er en multiplatform spilmotor der bruges til at udvikle spil for computere, konsoller og mobiltelefoner/tablets</li><li>Har i dag hovedsæde i San Francisco</li></ul>	
Sitecore		1,1	2001 <ul style="list-style-type: none"><li>Sitecore er et content management system software firma, som leverer forretningswebsites, intranet, portaler og marketing software</li><li>Har hovedsæde i København</li></ul>	N/A
3Shape		0,8	2000 <ul style="list-style-type: none"><li>3Shape udvikler 3D scannere og software til tandlægeklinikker</li><li>Har hovedsæde i København</li></ul>	N/A
Trust-pilot		0,6-1,2	2007 <ul style="list-style-type: none"><li>Trustpilot er et website, hvor forbrugerne kan lave anmeldelser af en virksomhed eller et brand</li><li>Har hovedsæde i København</li></ul>	
Trade-shift		UDFLYTTET 0,6	2010 <ul style="list-style-type: none"><li>Tradeshift laver software til B2B supplier management og fakturering</li><li>Har i dag hovedsæde i San Francisco</li></ul>	

- ## Access to :
- Capital
  - Market
  - Talent
  - Exit
  - And the culture !

# # 1 Capital

- Very uneven – strong capital market in Sweden and much better opportunities than in the rest of the Nordics. But generally an issue with serious impact
- Internal, domestic actions such as tax systems
- Common Nordic interest in more active international capital partners present in the Nordics and in maturing the present investors.

## Actions

- New investors / attracting VC's: Pipeline, communication
- Current investors: maturing and learning

# # 2 Talent

BI The Nordics have daunting skill x Søren

← → C nordic.businessinsider.com/sweden-and-denmark-have-daunting-skills-gaps---and-risk-losing-their-competitiveness-as-a-result-2016-10

## The Nordics have daunting skills gaps - and it's putting their competitiveness at risk

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Tom Turula | 25 Oct 2016 1:31 PM | 1941



Pexels.com

Nordic countries have growing skills gaps in their labor markets, which is making

[nordic.businessinsider.com>this-danish-startup-goes-after-the-missing-link-for-mobile-business-in-developing-countries-electricity-2017-4/](http://nordic.businessinsider.com>this-danish-startup-goes-after-the-missing-link-for-mobile-business-in-developing-countries-electricity-2017-4/)

### Up next

- The Nordics have daunting skills gaps - and it's p...
- ALIBABA'S JACK MA: 'In the next 30 years, the worl...
- A tech exec's story about his 16-year-old daughter...
- This Danish startup goes after the missing link fo...
- The number of EU citizens looking for work in Brit...
- Nokia's job cuts in Finland are only the tip of th...
- There's a risk Brexit talks will lead to companies...
- Here's a controversial idea about China's economy ...
- In the Nordics even adults and seniors may soon be...
- Job openings unexpectedly fall in May
- Finnish €6 wage trial has failed 'shamefully'

## # 3 Culture

- Public sector and regulation not sufficiently supportive of entrepreneurship.
- Development of entrepreneurship towards a real culture of innovation.  
Tech transfer, schools and more mature entrepreneurs
- Role models, better understanding of opportunities and options.
- Culture programs and joint efforts
- Better use of University research
- School programs

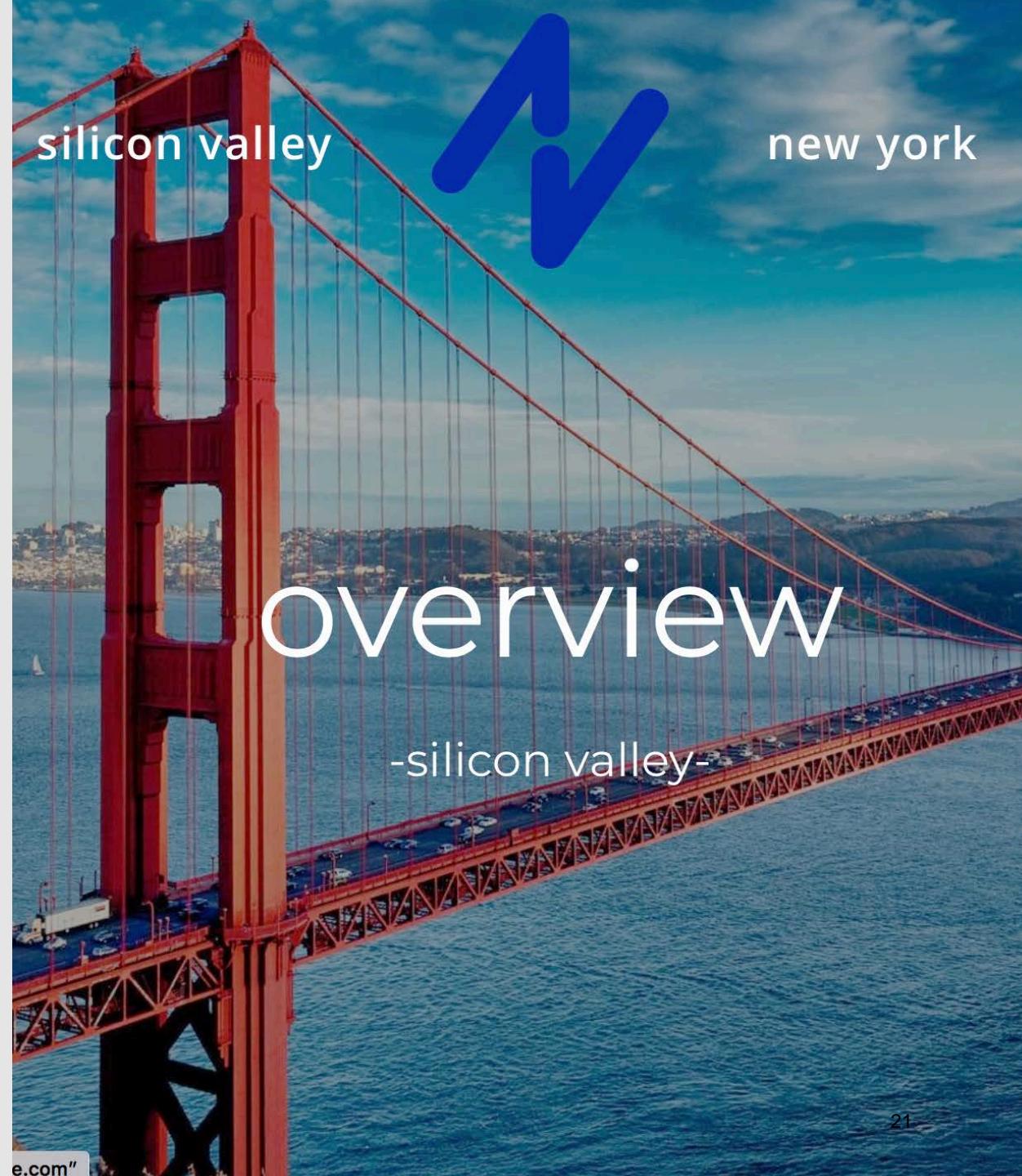
# Public sector – test and collaboration

- Test
  - Sandbox and development collaboration
- Data
  - Access to public data as basis for development
  - Health data, but also other areas
- Public procurement/partnerships



# Focus programs

- Focused programs
  - NIH is an excellent initiative
  - SCALEit/TINC
- Vertical focus
  - FINTECH
  - Robotics
  - Lifescience
  - Soundhub
  - AI
- Regional collaboration
- Role models – support paying back
- Schools



## Possible actions

- Support network and a network culture
- Support an entrepreneurial culture
  - Schools, universities
- Benchmark actively what works
- Test nations – develop a culture of test and innovation
- Public sector as co-player
- Support relevant verticals – (and regional collaboration)
- Brand Nordics as innovative startup nations
  - Nordic Model, Green and Clean

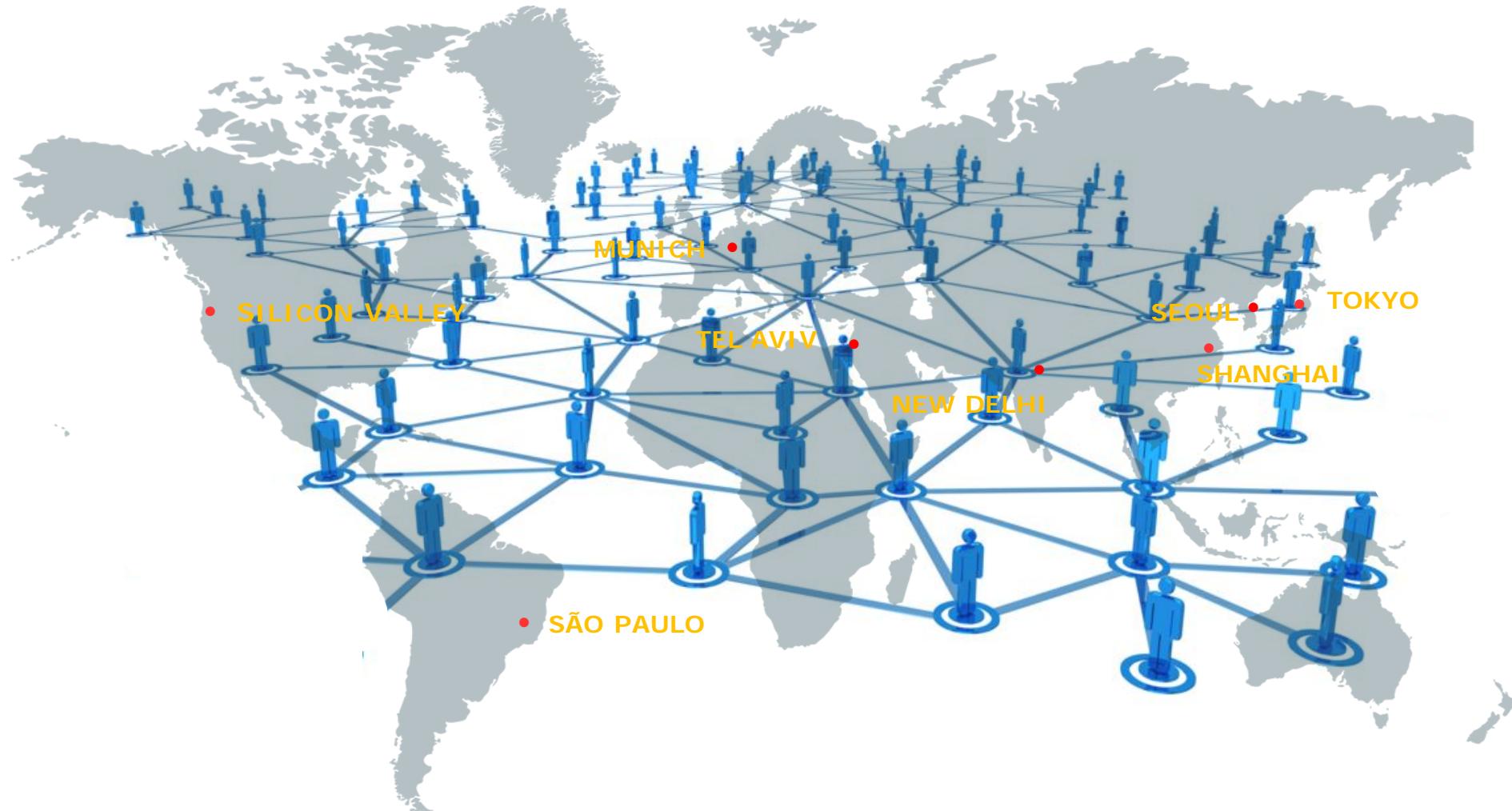


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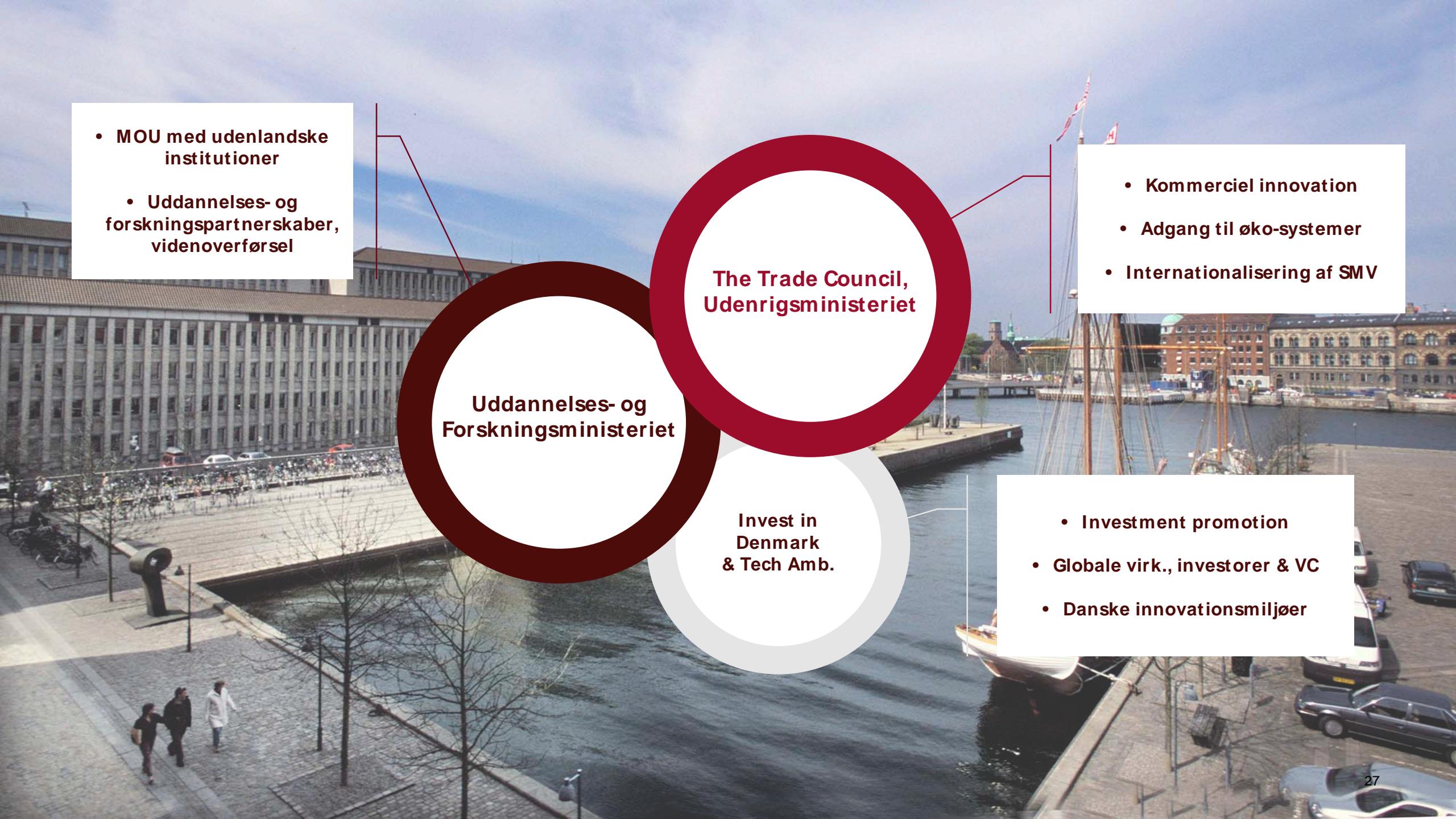
Tak !

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# Innovation centre Denmark



- 
- MOU med udenlandske institutioner
    - Uddannelses- og forskningspartnerskaber, videnoverførsel

Uddannelses- og  
Forskningsministeriet

The Trade Council,  
Udenrigsministeriet

Invest in  
Denmark  
& Tech Amb.

- Kommercial innovation
- Adgang til øko-systemer
- Internationalisering af SMV

- Investment promotion
- Globale virk., investorer & VC
- Danske innovationsmiljøer

Uddannelses- og  
Forsknings samarbejde

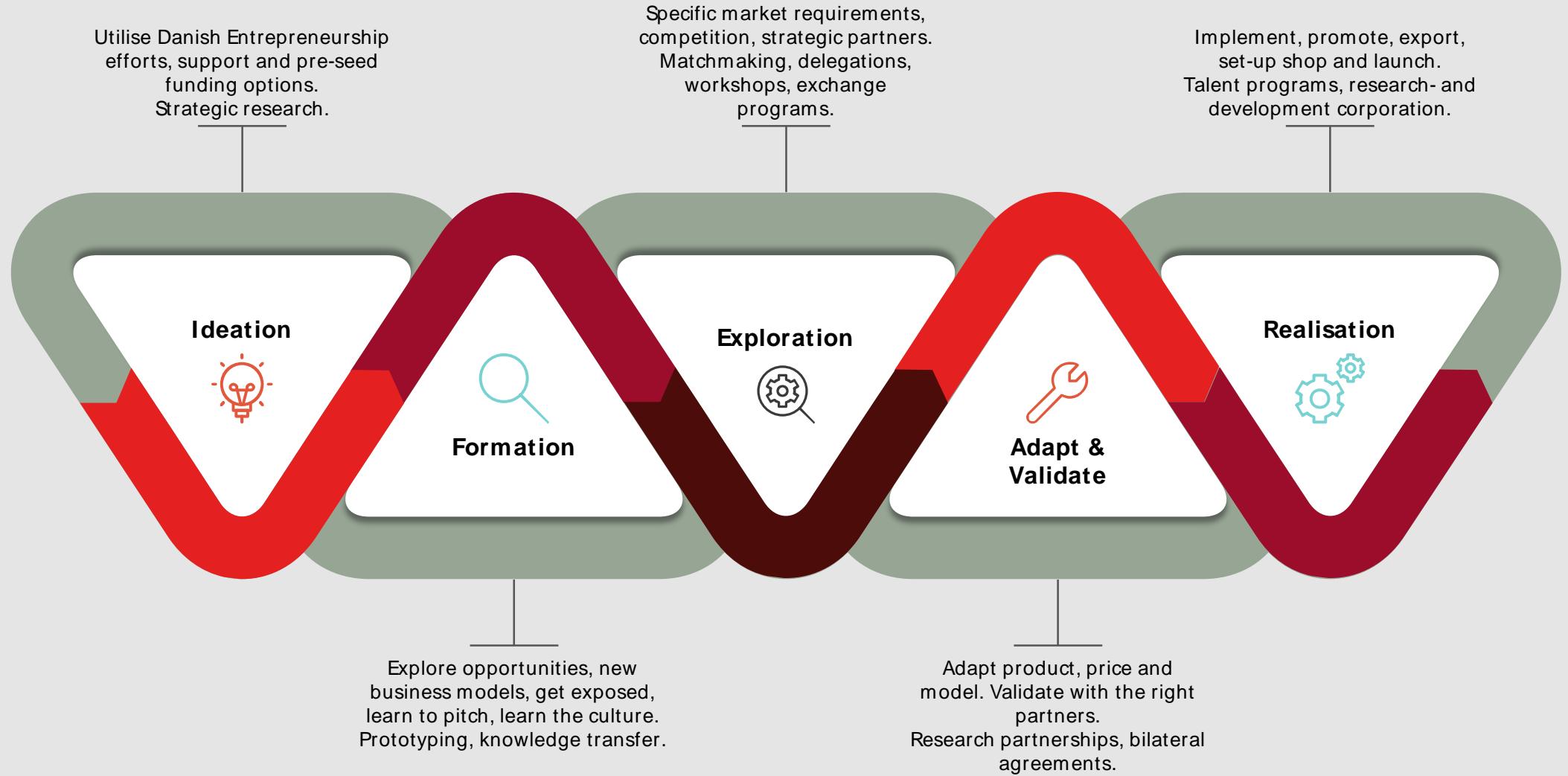
- Matchmaking
- Markedsføring
- Videnoverførsel
- Aftaler





Hvad kan vi hjælpe  
virksomheder med?

- Advisory
- Learning
- Intelligence
- Incubation





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